
**CANADIAN SHIELD REGIONAL COUNCIL
FINANCIAL STATEMENTS
DECEMBER 31, 2024**



INDEPENDENT AUDITOR'S REPORT

To the Members of Canadian Shield Regional Council

Opinion

We have audited the accompanying financial statements of Canadian Shield Regional Council, which comprise the statement of financial position as at December 31, 2024 and the statements of operations and changes in fund balance - general fund, the statement of operations and changes in fund balances - designated funds and the statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Canadian Shield Regional Council as at December 31, 2024, and the results of its operations and its cash flows for the year then ended, in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibility under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Region in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as the Region Council determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the management is responsible for assessing the Region's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Region or to cease operations, or has no realistic alternative but to do so.



INDEPENDENT AUDITOR'S REPORT

(continued)

Responsibilities of Management and Those Charged with Governance for the Financial Statements - continued

Those charged with governance are responsible for overseeing the Region's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Region's internal control.



CAPSTICK
McCOLLUM
& ASSOCIATES

INDEPENDENT AUDITORS' REPORT

(continued)

Auditors' Responsibilities for the Audit of the Financial Statements - continued

Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Region's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of the auditors' report. However, future events or conditions may cause the Region to cease to continue as a going concern.

Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

CAPSTICK MCCOLLUM & ASSOCIATES

Capstick McCollum & Associates


Oakville, Ontario
March 5, 2026

Chartered Professional Accountants
Licensed Public Accountants

**CANADIAN SHIELD REGIONAL COUNCIL
STATEMENT OF FINANCIAL POSITION**

DECEMBER 31,	2024	2023
ASSETS		
CURRENT		
Cash - general	\$ 559,189	\$ 763,908
Accounts receivable	6,000	1,295
Investments - general - note 2	896,819	275,939
Investments - restricted - note 2	341,675	917,501
Loan receivable - note 3	5,625	16,145
Taxes recoverable	10,214	7,369
	1,819,522	1,982,157
DUE FROM RELATED PARTIES - note 4	-	41,372
LONG-TERM INVESTMENTS		
- RESTRICTED - note 2	897,697	286,467
FIXED ASSETS - note 5	1,538	1,968
	899,235	329,807
	\$ 2,718,757	\$ 2,311,964
LIABILITIES		
CURRENT		
Accounts payable and accrued liabilities	\$ 27,914	\$ 23,497
Deferred grant - note 6	42,000	-
	69,914	23,497
DUE TO RELATED PARTIES - note 4	48,255	20,316
	118,169	43,813
FUND BALANCES		
GENERAL FUND	1,361,216	1,064,183
RESTRICTED FUNDS	1,239,372	1,203,968
	2,600,588	2,268,151
	\$ 2,718,757	\$ 2,311,964

On behalf of the Regional Council:



Director



Director

Subject to accompanying notes to the financial statements

CANADIAN SHIELD REGIONAL COUNCIL
STATEMENT OF OPERATIONS AND NET ASSETS -
GENERAL FUND

DECEMBER 31,

	2024	2023
REVENUE		
Festival of Faith income	\$ -	\$ 11,531
Donation income	10,000	-
Grants - note 4	613,375	673,375
Investment income	46,819	33,589
Pastoral relations	18,110	15,886
Regional meetings	3,301	165
Other income	-	4,569
	691,605	739,115
EXPENDITURES		
Amortization	430	492
Bank fees	11,907	13,101
Executive	6,810	8,302
Festival of Faith	103	33,659
Grants	108,032	75,800
Incorporated ministries	2,700	2,300
Office	25,920	24,525
Pastoral relations	31,240	23,074
Professional fees	20,075	15,289
Regional meetings	33,565	1,238
Rent	8,250	8,750
Salaries and benefits	465,634	429,601
Travel	28,667	30,814
Training	5,672	2,937
Youth	145	5,419
	749,150	675,301
(DEFICIT) EXCESS OF REVENUE OVER EXPENDITURES FROM OPERATIONS	(57,545)	63,814
OTHER INCOME		
Proceeds from sale of properties	250,254	311,262
Gain on market value of investments	120,188	60,596
EXCESS OF REVENUE OVER EXPENDITURES	312,897	435,672
TRANSFERS (TO) DESIGNATED FUNDS	(15,864)	-
GENERAL FUND - beginning	1,064,183	628,511
GENERAL FUND	\$ 1,361,216	\$ 1,064,183

Subject to accompanying notes to the financial statements

CANADIAN SHIELD REGIONAL COUNCIL
STATEMENT OF OPERATIONS AND CHANGES IN FUND BALANCES -
INTERNALLY RESTRICTED FUNDS

DECEMBER 31,

	Fund Balances January 1, 2024	Revenue	Expenditures	Excess (Deficit) Of Revenue Over Expenditures	Transfers To (From) Designated Funds	Transfers (To) From General Fund	Fund Balances December 31, 2024	Fund Balances December 31, 2023
RESTRICTED FUNDS								
Affirming Ministries	\$ 13,455	\$ -	\$ (2,500)	\$ (2,500)	\$ -	\$ -	\$ 10,955	\$ 13,455
Archives	9,063	12,890	(10,577)	2,313	-	-	11,376	9,063
Camping	311,490	527	(2,900)	(2,373)	-	-	309,117	311,490
Cluster and Network	56,184	-	(2,922)	(2,922)	-	-	53,262	56,184
Congregational support	100,000	-	-	-	(100,000)	-	-	100,000
Special projects	137,963	-	-	-	-	-	137,963	137,963
Health, Joy and Excellence	213,105	-	(1,225)	(1,225)	-	-	211,880	213,105
Lay education	37,607	-	-	-	-	-	37,607	37,607
Legal reserve	25,000	-	-	-	-	-	25,000	25,000
LLWL program	24,243	42,394	(28,312)	14,082	-	-	38,325	24,243
Mustard seed	-	-	(15,864)	(15,864)	100,000	15,864	100,000	-
Outreach initiatives	65,683	-	(6,000)	(6,000)	-	-	59,683	65,683
Preparing for ministry	39,111	-	(1,000)	(1,000)	-	-	38,111	39,111
Right relation & intercultural	103,536	34,782	(150)	34,632	-	-	138,168	103,536
Youth program	67,528	397	-	397	-	-	67,925	67,528
	\$ 1,203,968	\$ 90,990	\$ (71,450)	\$ 19,540	\$ -	\$ 15,864	\$ 1,239,372	\$ 1,203,968

Subject to accompanying notes to the financial statements

**CANADIAN SHIELD REGIONAL COUNCIL
STATEMENT OF CASH FLOWS**

DECEMBER 31,	2024	2023
CASH PROVIDED FROM (USED FOR):		
OPERATING ACTIVITIES		
Excess of revenue over expenditures - general fund	\$ 312,897	\$ 435,672
Excess of revenue over expenditures - restricted funds	19,540	9,186
Reserve transfers	-	213,105
	332,437	657,963
Items not requiring a cash payment		
Amortization	430	492
Changes in non-cash working capital		
Accounts receivable	(4,704)	(1,295)
Accounts payable and accrued liabilities	4,417	(4,683)
Deferred grant	42,000	-
Loan receivable	10,520	(2,259)
Taxes recoverable	(2,845)	73
	382,255	650,291
FINANCING		
Due to related parties	69,310	(8,528)
	69,310	(8,528)
INVESTING ACTIVITIES		
(Purchase) of investments - net of disposals	(656,284)	(81,794)
	(656,284)	(81,794)
NET (DECREASE) INCREASE IN CASH	(204,719)	559,969
CASH - beginning	977,013	417,044
CASH	\$ 772,294	\$ 977,013

Subject to accompanying notes to the financial statements

**CANADIAN SHIELD REGIONAL COUNCIL
NOTES TO THE FINANCIAL STATEMENTS**

DECEMBER 31, 2024

PURPOSE OF THE ORGANIZATION

The United Church of Canada was incorporated under The United Church of Canada Act effective June 10, 1925.

Within the councilor structure of The United Church, there are 16 Regional Councils, which exercise certain local responsibilities under The United Church of Canada Act and The United Church's bylaws. The Regional Councils are registered charities under the Income Tax Act. They have no other independent legal status as they are part of the national corporation, The United Church. The United Church's General Council has oversight and significant influence over the Regional Councils and is ultimately responsible for any liabilities of the Regional Councils.

Canadian Shield Regional Council - The United Church of Canada (the "Region") is a not-for-profit organization formed on January 1, 2019 as a result of restructuring of the courts of the United Church of Canada and is exempt from income taxes under Section 149(1) of the Income Tax Act. The Region issues donation receipts for income tax purposes under the registration number 133832394RR0001.

A Regional Council is a decision-making body responsible to serve and support Communities of Faith within its bounds and provide necessary oversight. The Region consists of 79 pastoral charges including pastoral charges in the previous Manitou Conference, Algoma Presbytery, and Cambrian Presbytery.

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

a) Basis of accounting

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations, which are in accordance with Canadian generally accepted accounting principles.

b) Use of estimates

The preparation of the Region's financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting period. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in operations in the period in which they become known. Actual results in the future may differ from those estimates made. The most significant estimate in the Region's financial statements relates to the useful life of fixed assets subject to amortization.

**CANADIAN SHIELD REGIONAL COUNCIL
NOTES TO THE FINANCIAL STATEMENTS**

DECEMBER 31, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

c) Financial instruments

The Region initially measures its financial assets and liabilities at fair value. The Region subsequently measures all its financial assets and liabilities at amortized cost.

Financial assets measured at amortized cost include cash, investments and loan receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

The Region recognizes transaction costs in excess (deficit) of revenue over expenses in the period incurred except for financial instruments that will not be measured subsequently at fair value. The carrying amount of these instruments are adjusted by the transaction costs that are directly attributable to the instrument.

d) Cash

The Region's policy is to disclose bank balances under cash.

e) Fixed assets

Fixed assets are recorded at cost. Amortization is calculated based on the estimated useful life of the assets on a declining balance basis at the following annual rates:

Equipment	-	20%
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f) Revenue recognition

The Region follows the restricted fund method of accounting for contributions.

Unrestricted contributions are recognized as revenue of the general fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted contributions are recognized as revenue in the appropriate restricted fund when received or receivable. Restricted contributions for which no corresponding restricted fund exists is deferred and recognized as revenue of the general fund when the corresponding expenses are incurred.

**CANADIAN SHIELD REGIONAL COUNCIL
NOTES TO THE FINANCIAL STATEMENTS**

DECEMBER 31, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

f) Revenue recognition - continued

Investment income is recognized as revenue of the general fund when earned, except where externally restricted funds require the investment income generated from its assets remain in that specific fund.

All other income including events, youth programs, and regional meetings are recognized as revenue of the general fund when earned.

g) Contributed services and assets

Region members contribute volunteer services to the Region in carrying out its operating activities. Because of the difficulty in determining the fair value of these contributed services, they are not recognized in the financial statements.

h) Fund accounting

The accounts of the Region are maintained in accordance with the principles of "fund accounting" under the restricted fund method. The various funds in the financial statements have been set to provide program delivery and other services and activities as determined by the executive. The specific purpose of each fund is explained below:

The General Fund reports general revenue and expenses of the Region's operations.

The Affirming Ministries Fund reports internally restricted resources used for supporting projects and events which help in the development of Affirming Ministries in the Canadian Shield Region.

The Archives Fund reports internally restricted resources used to fund the cost of the regional archives held by the national church.

The Camping Fund reports internally restricted resources used to support camping ministries and events within communities of faith.

The Cluster and Network Fund reports internally restricted resources used to support collaborative ministry within the Canadian Shield Region.

The Special Projects Fund reports internally restricted resources used to support various initiatives at the discretion of the executive committee.

The Health, Joy and Excellence Fund reports internally restricted resources used to foster collegiality and skills for ministry within Canadian Shield Region.

**CANADIAN SHIELD REGIONAL COUNCIL
NOTES TO THE FINANCIAL STATEMENTS**

DECEMBER 31, 2024

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

h) Fund accounting - continued

The Lay Education Fund reports internally restricted resources used to encourage projects and events that support ongoing Christian education and leadership development.

The Legal Reserve Fund reports internally restricted resources used to help with unexpected legal expenses.

The Licensed Lay Worship Leaders Fund reports internally restricted resources used to provide education and guidance to licensed lay worship leaders.

The Mustard Seed Fund, previously know as the Congregational Support Fund, reports internally restricted resources used to support the Communities of Faith Comission.

The Outreach Initiatives Fund reports internally restricted resources used for supporting new and innovative ministries and engagement with the wider community.

The Preparing for Ministry Fund reports internally restricted resources used to assist ordained and commissioned individuals.

The Right Relations and Intercultural Fund reports internally restricted resources used for development of Right Relations and support of intercultural initiatives.

The Youth Fund reports internally restricted resources used to support projects and events focused on youth engagement and ministry.

2. INVESTMENTS

	2024	2023
SHORT-TERM		
Cash and cash equivalents	\$ 630,215	\$ 786,921
Equities	602,488	334,519
Fixed income investments	-	72,000
Trust investments	5,791	-
	\$ 1,238,494	\$ 1,193,440
LONG-TERM		
Fixed income investments	\$ 897,697	\$ 286,467

**CANADIAN SHIELD REGIONAL COUNCIL
NOTES TO THE FINANCIAL STATEMENTS**

DECEMBER 31, 2024

2. INVESTMENTS - continued

The Region's investments are held in BMO High Interest Savings account, equities, and fixed income assets. Fixed income investments consist of corporate bonds and government bonds with interest rates from 3.91% to 5.04% and maturity dates from February 23, 2026 to December 9, 2026.

3. LOAN RECEIVABLE

	2024	2023
Cambrian Presbytery	\$ 3,782	\$ 14,302
Camp McDougall	1,843	1,843
	\$ 5,625	\$ 16,145

Effective January 1, 2019, the area formerly known as Cambrian Presbytery was split and the funds held by the presbytery were divided and transferred to the regions. Funds were partially transferred in the prior year. The balance owed to the Region is \$3,782 (2023 - \$14,302). The loan bears interest at 3% per annum and has no fixed term of repayment.

In the prior year, Camp McDougall borrowed \$1,843 from the Region to partially fund bookkeeping and finance expenses. The loan is non-interest bearing and is to be repaid within a 5 year period.

4. RELATED PARTY TRANSACTIONS

The following is a summary of the Region's related party transactions. These transactions are all in the normal course of operations and are measured at the exchange amount which is the amount of consideration established and agreed to by the related parties.

a) United Church of Canada

The United Church's General Council has oversight and significant influence over the Region and is ultimately responsible for any liabilities of the region. The United Church provides grants, various payroll, accounting, human resource and administrative services to the region at exchange amounts as part of normal operations. During the year, the Region received grants in the amount of \$613,375 (2023 - \$673,375) from the United Church of Canada. At year-end, the amount payable to the United Church was \$15,223 (2023 - \$(41,372)).

**CANADIAN SHIELD REGIONAL COUNCIL
NOTES TO THE FINANCIAL STATEMENTS**

DECEMBER 31, 2024

4. RELATED PARTY TRANSACTIONS - continued

a) United Church of Canada - continued

During the year, the Region received a grant of \$2,000 from the United Church of Canada to cover expenses related to the 100 year anniversary party to be held in 2025.

b) Shining Waters Regional Council ("SWRC")

Shining Waters Regional Council is one of 16 administrative groupings in The United Church of Canada. The Region shares office expenses with SWRC. The total amount owing to the SWRC for shared office space at year end was \$33,032 (2023 - \$20,316).

5. FIXED ASSETS

	Cost	Accumulated Amortization	2024	2023
Equipment	\$ 3,828	\$ 2,290	\$ 1,538	\$ 1,968

6. DEFERRED GRANT

The Region received a grant from the General Council Growth Department in the amount of \$40,000 to support newcomers, immigrant members, and communities of faith engaged in planning and goal setting around renewed calls ministry in their communities. None of these funds were spent before year-end.

The Region received a grant from the United Church of Canada in the amount of \$2,000 to be used to cover expenses related to the 100-year anniversary party to be held in 2025. None of these funds were spent before year-end.

**CANADIAN SHIELD REGIONAL COUNCIL
NOTES TO THE FINANCIAL STATEMENTS**

DECEMBER 31, 2024

7. FINANCIAL INSTRUMENTS

The significant financial risks to which the Region is exposed to are credit risk, liquidity risk, and market risk.

a) Credit risk

Credit risk refers to the risk that parties may default on their financial obligations, or if there is a concentration of transactions carried out with the same party or if there is a concentration of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions.

The Region is exposed to credit risk in the event of non-performance by counter-parties in connection and concentration with its loan receivable. The Region does not obtain collateral or other security to support the loan receivable subject to credit risk but mitigates this risk by dealing only with what management believes to be financially sound counter-parties and, accordingly, does not anticipate significant loss for non-performance.

b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities.

The Region is exposed to liquidity risk mainly in respect of its accounts payable and accrued liabilities. The Region carries a large cash balance relative to its liabilities to reduce this risk, and the United Church of Canada holds ultimate responsibility for any liabilities of the Region.

c) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk. The Region is mainly exposed to interest rate risk and currency risk.

**CANADIAN SHIELD REGIONAL COUNCIL
NOTES TO THE FINANCIAL STATEMENTS**

DECEMBER 31, 2024

7. FINANCIAL INSTRUMENTS - continued

i) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Region is exposed to interest rate risk on its investments as described in Note 2, which have a fixed interest rate. Fixed interest rate financial instruments subject the Region to a fair value risk, since fair value fluctuates inversely to changes in market interest rates.

ii) Currency risk

Currency risk refers to the risk that earnings will fluctuate due to changes in foreign exchange rates and from the degree of volatility in these rates.

The Region is exposed to currency risk on its investments denominated in foreign currency. As of December 31, 2024, investments of \$344,922 (2023 - \$184,475) are denominated in US dollars and converted to Canadian dollars.

Risk exposure changes as volume of transactions change and also due to exchange rates.

8. EMPLOYEE FUTURE BENEFITS

Retirement benefits for employees of the Region are provided through the pension plan of the United Church of Canada (the "Plan"). This Plan is a defined contribution plan. Under this Plan, the employees contribute 6% of their salary and the Church contributes 9% of the salary of all employees in active services. Contributions to the Plan are expensed as incurred.